# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 5, 2020

# CLEAN ENERGY FUELS CORP.

(Exact Name of Registrant as Specified in Charter)

**Delaware** (State or other jurisdiction of incorporation) 001-33480 (Commission File Number) 33-0968580 (IRS Employer Identification No.)

4675 MacArthur Court, Suite 800 Newport Beach, CA (Address of Principal Executive Offices)

**92660** Zip Code

(949) 437-1000 (Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- □ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- □ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- □ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- □ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class                        | Trading symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common stock, \$0.0001 par value per share | CLNE              | Nasdaq Global Select Market               |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

### Item 2.02. Results of Operations and Financial Condition.

On November 5, 2020, Clean Energy Fuels Corp. (the "Company") issued a press release announcing financial results for the third quarter ended September 30, 2020. A copy of the Company's press release containing this information is being furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information furnished pursuant to Item 2.02, including Exhibit 99.1, shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") and will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, or the Exchange Act, except to the extent that the Company specifically incorporates it by reference.

The information furnished in this report, including Exhibit 99.1, shall not be deemed to constitute an admission that such information or exhibit is required to be furnished pursuant to Regulation FD or that such information or exhibit contains material information that is not otherwise publicly available. In addition, the Company does not assume any obligation to update such information or exhibit in the future.

#### Item 9.01. Financial Statements and Exhibits.

- (d) Exhibits.
  - 99.1 <u>Press release dated November 5, 2020</u>

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: November 5, 2020 Clean Energy Fuels Corp.

By: /s/ Robert M. Vreeland
Name: Robert M. Vreeland Title: Chief Financial Officer



### Clean Energy Reports 97.7 Million Gallons Delivered and Revenue of \$70.9 Million for Third Quarter of 2020

NEWPORT BEACH, Calif. — (BUSINESS WIRE) — Nov. 5, 2020 — Clean Energy Fuels Corp. (NASDAQ: CLNE) ("Clean Energy" or the "Company") today announced its operating results for the third quarter of 2020.

Andrew J. Littlefair, Clean Energy's President and Chief Executive Officer, stated "Renewable natural gas continues to be a shining star in our business. It strongly contributed to our operating results in the third quarter while benefitting our customers' carbon reduction goals. Investment in RNG facilities is robust and Clean Energy plays a critical role in getting this renewable fuel into fuel tanks."

The Company delivered 97.7 million gallons in the third quarter of 2020, a 5% decrease from 102.7 million in the third quarter of 2019. This decrease was principally from the continuing effects of COVID-19, primarily impacting the airports (fleet services), public transit and government fleet customer markets

The Company's revenue for the third quarter of 2020 was \$70.9 million, a decrease of 4.8% compared to \$74.4 million for the third quarter of 2019. Revenue for the third quarter of 2020 included \$5.0 million from U.S. federal excise tax credits for alternative fuels ("AFTC"), which applied to vehicle fuel sales made from July 1, 2020 through September 30, 2020, and an unrealized loss of \$0.1 million on commodity swap and customer fueling contracts relating to the Company's *Zero Now* truck financing program. Revenue for the third quarter of 2019 included an unrealized gain of \$1.1 million on commodity swap and customer fueling contracts relating to the Company's *Zero Now* program. Excluding the AFTC revenue in the third quarter of 2020 and the unrealized loss and gain on commodity swap and customer fueling contracts in the third quarter of both 2020 and 2019, respectively, revenue for the third quarter of 2020 decreased by 9.9% to \$66.0 million compared to \$73.3 million for the third quarter of 2019. This decrease was principally due to lower effective fuel prices resulting from lower natural gas prices and the fuel price mix, which is based on the variation of fuel types and locations where we deliver fuel, and lower volumes. The decrease in revenue from lower effective fuel prices and volumes was partially offset by higher station construction sales which were \$8.8 million for the third quarter of 2020 compared to \$6.4 million for the third quarter of 2019.

The Company's revenue for the nine months ended September 30, 2020 was \$216.8 million, a decrease of 3.4% compared to \$224.5 million for the nine months ended September 30, 2019. Revenue for the nine months ended September 30, 2020 included \$14.8 million from AFTC revenue, which applied to vehicle fuel sales made from January 1, 2020 through September 30, 2020, and an unrealized gain of \$4.0 million on commodity swap and customer fueling contracts relating to the Company's *Zero Now* truck financing program. Revenue for the nine months ended September 30, 2019 included an unrealized loss of \$3.3 million on commodity swap and customer fueling contracts relating to the Company's *Zero Now* program. Excluding the AFTC revenue in the nine months ended September 30, 2020 and the unrealized gain and loss on commodity swap and customer fueling contracts in both the 2020 and 2019 periods, respectively, revenue for the nine months ended September 30, 2020 decreased by 13.1% to \$197.9 million compared to \$227.7 million for the nine months ended September 30, 2019. This decrease was principally due to lower effective fuel prices resulting from lower natural gas prices and the fuel price mix, which is based on the variation of fuel types and locations where we deliver fuel, and lower volumes. The decrease in revenue from lower effective fuel prices and volumes was partially offset by higher station construction sales, which were \$19.6 million for the nine months ended September 30, 2020 compared to \$15.5 million for the nine months ended September 30, 2019.

On a GAAP (as defined below) basis, net loss attributable to Clean Energy for the third quarter of 2020 was \$(2.3) million, or \$(0.01) per share, compared to \$(4.3) million, or \$(0.02) per share, for the third quarter of 2019. The third quarter of 2020 was positively affected by AFTC revenue and negatively affected by the unrealized loss on commodity swap and customer fueling contracts, while the comparable 2019 period was positively affected by the unrealized gain on commodity swap and customer fueling contracts.

On a GAAP basis, net loss attributable to Clean Energy for the nine months ended September 30, 2020 was \$(7.3) million, or \$(0.04) per share, compared to \$(20.7) million, or \$(0.10) per share, for the nine months ended September 30, 2019. The nine months ended September 30, 2020 was positively affected by AFTC revenue and the unrealized gain on commodity swap and customer fueling contracts, while the comparable 2019 period was negatively affected by the unrealized loss on commodity swap and customer fueling contracts.

Non-GAAP loss per share and Adjusted EBITDA (each as defined below) for the third quarter of 2020 was \$(0.01) and \$11.0 million, respectively. Non-GAAP loss per share and Adjusted EBITDA for the third quarter of 2019 was \$(0.02) and \$8.5 million, respectively.

Non-GAAP loss per share and Adjusted EBITDA for the nine months ended September 30, 2020 was \$(0.04) and \$31.5 million, respectively. Non-GAAP loss per share and Adjusted EBITDA for the nine months ended September 30, 2019 was \$(0.06) and \$28.6 million, respectively.

Non-GAAP loss per share and Adjusted EBITDA are described below and reconciled to GAAP net loss per share attributable to Clean Energy and GAAP net loss attributable to Clean Energy, respectively.

#### **Non-GAAP Financial Measures**

To supplement the Company's unaudited condensed consolidated financial statements presented in accordance with accounting principles generally accepted in the United States of America ("GAAP"), the Company uses non-GAAP financial measures that it calls non-GAAP income (loss) per share ("non-GAAP income (loss) per share") and adjusted EBITDA ("Adjusted EBITDA"). Management presents non-GAAP income (loss) per share and Adjusted EBITDA because it believes these measures provide meaningful supplemental information about the Company's performance, for the following reasons: (1) these measures allow for greater transparency with respect to key metrics used by management to assess the Company's operating performance and make financial and operational decisions; (2) these measures exclude the effect of items that management believes are not directly attributable to the Company's core operating performance and may obscure trends in the business; and (3) these measures are used by institutional investors and the analyst community to help analyze the Company's business. In future quarters, the Company may make adjustments for other expenditures, charges or gains to present non-GAAP financial measures that the Company's management believes are indicative of the Company's core operating performance.

Non-GAAP financial measures are limited as an analytical tool and should not be considered in isolation from, or as a substitute for, the Company's GAAP results. The Company expects to continue reporting non-GAAP financial measures, adjusting for the items described below (and/or other items that may arise in the future as the Company's management deems appropriate), and the Company expects to continue to incur expenses, charges or gains similar to the non-GAAP adjustments described below. Accordingly, unless expressly stated otherwise, the exclusion of these and other similar items in the presentation of non-GAAP financial measures should not be construed as an inference that these costs are unusual, infrequent or non-recurring. Non-GAAP income (loss) per share and Adjusted EBITDA are not recognized terms under GAAP and do not purport to be an alternative to GAAP income (loss), GAAP income (loss) per share or any other GAAP measure as an indicator of operating performance. Moreover, because not all companies use identical measures and calculations, the Company's presentation of non-GAAP income (loss) per share and Adjusted EBITDA may not be comparable to other similarly titled measures used by other companies.

#### Non-GAAP Income (Loss) Per Share

Non-GAAP income (loss) per share, which the Company presents as a non-GAAP measure of its performance, is defined as net income (loss) attributable to Clean Energy Fuels Corp., plus stock-based compensation expense, plus (minus) loss (income) from equity method investments, and plus (minus) any loss (gain) from changes in the fair value of derivative instruments, the total of which is divided by the Company's weighted-average common shares outstanding on a diluted basis. The Company's management believes excluding non-cash expenses related to stock-based compensation provides useful information to investors regarding the Company's performance because of the varying available valuation methodologies, the volatility of the expense (which depends on market forces outside of management's control), the subjectivity of the assumptions and the variety of award types that a company can use, which may obscure trends in a company's core operating performance. Similarly, the Company believes excluding the non-cash results from equity method investments is useful to investors because these charges are not part of or representative of the core operations of the Company. In addition, the Company's management believes excluding the non-cash loss (gain) from changes in the fair value of derivative instruments is useful to investors because the valuation of the derivative instruments is based on a number of subjective assumptions, the amount of the loss or gain is derived from market forces outside of management's control, and the exclusion of these amounts enables investors to company enformance with other companies that do not use, or use different forms of, derivative instruments.

The table below shows GAAP and non-GAAP loss attributable to Clean Energy per share and also reconciles GAAP net loss attributable to Clean Energy to an adjusted net loss figure used in the calculation of non-GAAP loss per share:

|  | <br>Three Mon<br>Septem |    | Nine Months Ended<br>September 30, |    |             |    |             |  |
|--|-------------------------|----|------------------------------------|----|-------------|----|-------------|--|
| (in thousands, except share and per share data)                  | <br>2019                |    | 2020                               |    | 2019        |    | 2020        |  |
| Net loss attributable to Clean Energy Fuels Corp.                | \$<br>(4,334)           | \$ | (2,271)                            | \$ | (20,663)    | \$ | (7,303)     |  |
| Stock-based compensation   | 892                     |    | 708                                |    | 3,056       |    | 2,522       |  |
| Income (loss) from equity method investments                     | (377)                   |    | 11                                 |    | 123         |    | 368         |  |
| Loss (gain) from change in fair value of derivative instruments  | (1,139)                 |    | 150                                |    | 4,854       |    | (4,055)     |  |
| Adjusted (non-GAAP) net loss                                     | \$<br>(4,958)           | \$ | (1,402)                            | \$ | (12,630)    | \$ | (8,468)     |  |
| Diluted weighted-average common shares outstanding               | 204,712,888             |    | 198,785,394                        |    | 204,522,984 |    | 201,472,851 |  |
| GAAP loss attributable to Clean Energy Fuels Corp. per share     | \$<br>(0.02)            | \$ | (0.01)                             | \$ | (0.10)      | \$ | (0.04)      |  |
| Non-GAAP loss attributable to Clean Energy Fuels Corp. per share | \$<br>(0.02)            | \$ | (0.01)                             | \$ | (0.06)      | \$ | (0.04)      |  |

#### Adjusted EBITDA

Adjusted EBITDA, which the Company presents as a non-GAAP measure of its performance, is defined as net income (loss) attributable to Clean Energy, plus (minus) income tax expense (benefit), plus interest expense, minus interest income, plus depreciation and amortization expense, plus stock-based compensation expense, plus (minus) loss (income) from equity method investments, and plus (minus) any loss (gain) from changes in the fair value of derivative instruments. The Company's management believes Adjusted EBITDA provides useful information to investors regarding the Company's performance for the same reasons discussed above with respect to non-GAAP income (loss) per share. In addition, management internally uses Adjusted EBITDA to determine elements of executive and employee compensation.

The table below shows Adjusted EBITDA and also reconciles this figure to GAAP net loss attributable to Clean Energy:

|   | Three Months Ended<br>September 30, |         |    |         |      | Nine Mon<br>Septem |               |
|---|-------------------------------------|---------|----|---------|------|--------------------|---------------|
| (in thousands, except share and per share data)                 |                                     | 2019    |    | 2020    | 2020 |                    | 2020          |
| Net loss attributable to Clean Energy Fuels Corp.               | \$                                  | (4,334) | \$ | (2,271) | \$   | (20,663)           | \$<br>(7,303) |
| Income tax expense  |                                     | 68      |    | 79      |      | 194                | 235           |
| Interest expense  |                                     | 1,704   |    | 1,009   |      | 5,437              | 5,060         |
| Interest income   |                                     | (560)   |    | (427)   |      | (1,707)            | (1,081)       |
| Depreciation and amortization                                   |                                     | 12,247  |    | 11,744  |      | 37,331             | 35,718        |
| Stock-based compensation  |                                     | 892     |    | 708     |      | 3,056              | 2,522         |
| Income (loss) from equity method investments                    |                                     | (377)   |    | 11      |      | 123                | 368           |
| Loss (gain) from change in fair value of derivative instruments |                                     | (1,139) |    | 150     |      | 4,854              | (4,055)       |
| Adjusted EBITDA   | \$                                  | 8,501   | \$ | 11,003  | \$   | 28,625             | \$<br>31,464  |

#### **Definition of "Gallons Delivered"**

The Company defines "gallons delivered" as its gallons sold as compressed natural gas ("CNG") and liquefied natural gas ("LNG"), along with its gallons associated with providing operations and maintenance services, in each case delivered to its customers in the applicable period, plus the Company's proportionate share of gallons delivered by joint ventures in the applicable period. RNG sold as vehicle fuel, is sold under the brand name Redeem<sup>TM</sup> and is included in the CNG or LNG amounts as applicable based on the form in which it was sold.

|   | Three Mont<br>Septemb | hs Ended<br>er 30, | Nine Montl<br>Septemb | hs Ended<br>er 30, |
|---|-----------------------|--------------------|-----------------------|--------------------|
| Gasoline gallon equivalents delivered (in millions) | 2019                  | 2020               | 2019                  | 2020               |
| Redeem <sup>TM</sup>                                | 37.4                  | 40.1               | 111.1                 | 112.1              |

The table below shows gallons delivered for the three and nine months ended September 30, 2019 and 2020:

|                                 | Three Mont<br>Septemb |      | Nine Mont<br>Septemb |       |
|---------------------------------|-----------------------|------|----------------------|-------|
| Gallons Delivered (in millions) | 2019                  | 2020 | 2019                 | 2020  |
| CNG                             | 86.1                  | 82.1 | 248.5                | 239.8 |
| LNG                             | 16.6                  | 15.6 | 49.0                 | 46.7  |
| Total                           | 102.7                 | 97.7 | 297.5                | 286.5 |

#### Sources of Revenue

The following table shows the Company's sources of revenue for the three and nine months ended September 30, 2019 and 2020:

|                            | Three Months Ended<br>September 30, |      |    |      |    |       | lonths Ended<br>ember 30, |       |  |
|----------------------------|-------------------------------------|------|----|------|----|-------|---------------------------|-------|--|
| Revenue (in millions)      |                                     | 2019 |    | 2020 |    | 2019  |                           | 2020  |  |
| Volume-related (1)         | \$                                  | 67.9 | \$ | 57.1 | \$ | 208.7 | \$                        | 182.4 |  |
| Station construction sales |                                     | 6.4  |    | 8.8  |    | 15.5  |                           | 19.6  |  |
| AFTC (2)                   |                                     | _    |    | 5.0  |    | _     |                           | 14.8  |  |
| Other                      |                                     | 0.1  |    | _    |    | 0.3   |                           | _     |  |
| Total revenue              | \$                                  | 74.4 | \$ | 70.9 | \$ | 224.5 | \$                        | 216.8 |  |

<sup>(1)</sup> For the three and nine months ended September 30, 2020, volume-related revenue includes an unrealized gain (loss) from the change in fair value of commodity swap and customer fueling contracts of \$(0.1) million and \$4.0 million, respectively. For the three and nine months ended September 30, 2019, volume-related revenue includes an unrealized gain (loss) from the change in fair value of commodity swap and customer contracts of \$1.1 million and \$(3.3) million, respectively.

#### 2020 Outlook

Our latest 2020 outlook given on August 6, 2020 contemplated a prolonged effect and more flattened recovery curve from the COVID-19 pandemic. We continue to hold that view and thus continue to hold a view of achieving a GAAP net loss of approximately \$11.0 million for 2020, assuming no unrealized gains or losses on the Company's commodity swap contracts. Changes in diesel and natural gas market conditions resulting in unrealized gains or losses on the Company's commodity swap contracts could significantly impact the Company's estimated GAAP net income for 2020. Accordingly, Adjusted EBITDA for 2020 is still expected to be approximately \$45.0 million. These expectations also exclude the impact of any acquisitions, divestitures, transactions or other extraordinary events including a deterioration in, slower or lack of any recovery from the COVID-19 pandemic. Additionally, the expectations regarding 2020 Adjusted EBITDA assume the calculation of this non-GAAP financial measure in the same manner as described above and without adjustments for any other items that may arise during 2020 and that management deems appropriate to exclude. These expectations are forward-looking statements and are qualified by the statement under "Safe Harbor Statement" below.

| (in thousands)  | <br>2020 Outlook |
|---|------------------|
| GAAP Net income (loss) attributable to Clean Energy Fuels Corp. | \$<br>(11,000)   |
| Income tax expense (benefit)                                    | _                |
| Interest expense  | 5,500            |
| Interest income   | (2,000)          |
| Depreciation and amortization                                   | 48,500           |
| Stock-based compensation  | 4,000            |
| Loss (income) from equity method investments                    | _                |
| Loss (gain) from change in fair value of derivative instruments | _                |
| Adjusted EBITDA   | \$<br>45,000     |

#### **Today's Conference Call**

The Company will host an investor conference call today at 4:30 p.m. Eastern time (1:30 p.m. Pacific). Investors interested in participating in the live call can dial 1.800.736.4594 from the U.S. and international callers can dial 1.212.231.2919. A telephone replay will be available approximately two hours after the call concludes through Saturday, December 5, 2020, by dialing 1.844.512.2921 from

<sup>(2)</sup> In 2019, we recognized AFTC revenue for the vehicle fuel we sold in 2018 and 2019 in the three months ended December 31, 2019.

the U.S., or 1.412.317.6671 from international locations, and entering Replay Pin Number 21971570. There also will be a simultaneous, live webcast available on the Investor Relations section of the Company's web site at www.cleanenergyfuels.com, which will be available for replay for 30 days.

#### About Clean Energy Fuels Corp.

Clean Energy Fuels Corp. is North America's leading provider of the cleanest fuel for the transportation market. Through its sales of Redeem<sup>TM</sup> renewable natural gas (RNG), which is derived from biogenic methane produced by the breakdown of organic waste, Clean Energy helps thousands of vehicles, from airport shuttles to city buses to waste and heavy-duty trucks, to reduce their amount of climate-harming greenhouse gas by at least 70% and up to 300% depending on the RNG feedstock. Clean Energy can deliver Redeem through compressed natural gas (CNG) and liquefied natural gas (LNG) to its network of approximately 550 fueling stations across the U.S. and Canada. Clean Energy builds and operates CNG and LNG fueling stations for the transportation market, owns natural gas liquefaction facilities in California and Texas, and transports bulk CNG and LNG to non-transportation customers around the U.S. For more information, visit www.CleanEnergyFuels.com.

#### Safe Harbor Statement

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including statements about, among other things, the Company's outlook for fiscal 2020, the expected impact of the COVID-19 pandemic on the Company's business and the demand for renewable vehicle fuels, including fleets transitioning to lower carbon solutions in transportation.

Forward-looking statements are statements other than historical facts and relate to future events or circumstances or the Company's future performance, and they are based on the Company's current assumptions, expectations and beliefs concerning future developments and their potential effect on the Company and its business. As a result, actual results, performance or achievements and the timing of events could differ materially from those anticipated in or implied by these forward-looking statements as a result of many factors including, among others: the COVID-19 pandemic and the measures taken to prevent its spread and the related impact on our operations, liquidity and financial condition; the Company's history of net losses and the possibility the Company incurs additional net losses in the future; the willingness of fleets and other consumers to adopt natural gas as a vehicle fuel, and the rate and level of any such adoption; future supply, demand, use and prices of crude oil, gasoline, diesel, natural gas, and other vehicle fuels, including overall levels of and volatility in these factors; natural gas vehicle and engine cost, fuel usage, availability, quality, safety, convenience, design, performance and residual value, as well as operator perception with respect to these factors, in general and in the Company's key customer markets, including heavy-duty trucking; the Company's ability to execute its Zero Now truck financing program, a key strategic initiative related to the market for natural gas heavy-duty trucks, and the effect of this initiative on the Company's business, prospects, performance and liquidity; the Company's ability to capture a substantial share of the market for alternative vehicle fuels and vehicle fuels generally and otherwise compete successfully in these markets, including in the event of improvements in or perceived advantages of non-natural gas vehicle fuels or engines powered by these fuels or other competitive developments; the availability of environmental, tax and other government regulations, programs and incentives that promote natural gas, such as AFTC, or other alternatives as a vehicle fuel, including long-standing support for gasoline- and diesel-powered vehicles and growing support for electric and hydrogen-powered vehicles that could result in programs or incentives that favor these or other vehicles or vehicle fuels over natural gas; future availability of capital, which may include equity or debt financing, in the amounts and at the times needed to fund any growth in the Company's business and the repayment of its debt obligations (whether at or before their due dates) or other expenditures, as well as the terms and other effects of any such capital-raising transaction; the effect of, or potential for changes to greenhouse gas emissions requirements or other environmental regulations applicable to vehicles powered by gasoline. diesel, natural gas or other vehicle fuels and crude oil and natural gas fueling, drilling, production, transportation or use; the Company's ability to manage and grow its RNG business, including its ability to continue to receive revenue from sales of tradable credits the Company generates by selling conventional and renewable natural gas as vehicle fuel and the effect of any increase in competition for RNG supply; the Company's ability to manage and grow its business of transporting and selling CNG for non-vehicle purposes via virtual natural gas pipelines and interconnects; the Company's ability to accurately predict natural gas vehicle fuel demand in the geographic and customer markets in which it operates and effectively calibrate its strategies, timing and levels of investments to be consistent with this demand; the Company's ability to recognize the anticipated benefits of its CNG and LNG fueling station network; construction, permitting and other factors that could cause delays or other problems at station construction projects; the Company's ability to manage the safety and environmental risks inherent in its operations; the Company's compliance with all applicable government regulations; the Company's ability to execute and realize the intended benefits of any acquisitions, divestitures, investments or other strategic relationships or transactions; and general political, regulatory, economic and market conditions.

The forward-looking statements made in this press release speak only as of the date of this press release and the Company undertakes no obligation to update publicly such forward-looking statements to reflect subsequent events or circumstances, except as otherwise required by law. The Company's periodic reports filed with the Securities and Exchange Commission (www.sec.gov), including its Quarterly Report on Form 10-Q for the quarter ended September 30, 2020 filed with the Securities and Exchange Commission on November 5, 2020, contain additional information about these and other risk factors that may cause actual results to differ materially from the forward-looking statements contained in this press release, and such risk factors may be amended, supplemented or superseded from time to time by other reports the Company files with the Securities and Exchange Commission.

#### **Investor Contact:**

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**News Media Contact:** 

Raleigh Gerber

Manager of Corporate Communications

949.437.1397

# Clean Energy Fuels Corp. and Subsidiaries

# **Condensed Consolidated Balance Sheets**

### (In thousands, except share and per share data; Unaudited)

| Current assets:  |   | December 31,<br>2019 |         | S  | eptember 30,<br>2020                    |
|--|---|----------------------|---------|----|---|
| Cachs cachs equivalents and current portion of restricted cachs         \$ 49,222         \$ 19,05           Short-term investments         5,592         530           Accounts receivable, et of allowance of \$2,412 and \$1,931 as of December 31, 2019 and September 30, 2020, respectively         61,760         \$2,944           Other receivables         29,874         28,830           Prepaid expenses and other current assets         29,372         32,000           Derivative assets, related parry         32,912         32,000           Operating lease right-of-contrast assets         29,379         20,878           Operating lease right-of-contrast assets         29,379         20,878           Operating lease right-of-contrast assets         23,2912         20,878           Operating lease right-of-contrast assets         31,622         28,878           Operating lease right-of-contrast assets assets asset  | Assets  |                      |         |    |   |
| Short-term investments   |   |                      |         |    |   |
| Accounts receivable, net of allowance of \$2,412 and \$1,931 as of December 31, 2019 and September 30, 2020, respectively  |   | \$                   |         | \$ |   |
| Other receivables         84,898         23,152           Inventory         29,874         28,830           Prepaid expenses and other current assets         11,109         8,492           Derivative assets, related party         29,772         208,782           Total current assets         29,792         208,782           Coperating lease right-of-us assets         28,627         26,567           Land, property and equipment, net         333,912         29,808           Long-term portion of restricted cash         4,000         4,000           Notes receivable and other long-term assets, net         3,202         28,533           Investments in other entities         2,323         2,535           Investments in other entities         4,328         2,535           Investments in other entities         1,229         6,27           Total assets         1,229         6,27           Current portion of derivative assets, net         1,229         6,27           Total assets         1,229         6,27           Current portion of General cases obligations         6,15         6,16           Current portion of finance lease obligations         6,15         9,42           Current portion of of pertarting lease obligations         1,20         2,  |   |                      |         |    |   |
| Purposid expenses and other current assets   11,109   8.492     Derivative assets, related party   293,792   208,782     Operating lease right-of-use assets   28,67   25,657     Operating lease right-of-use assets   28,67   25,657     Cand, property and equipment, et   323,912   298,088     Long-term portion of restricted cash   4,000   4,000     Notes receivable and other long-term assets, related party   31,072   25,858     Long-term portion of derivative assets, related party   6,570   25,985     Goodwill   64,28   24,285   25,985     Househington in other entities   26,005   25,985     Goodwill   64,28   24,285   25,985     Long-term portion of derivative assets, related party   6,570     Total carrier liabilities   12,000   25,985     Contract of the derivative assets, related party   6,570     Total carrier liabilities   5,501   5,501     Current portion of defermance   5,501   5,501     Current portion of defermance   5,501   5,501     Current portion of defermance   5,501   5,501     Current portion of innace lease obligations   5,501   5,501     Current portion of operating lease obligations   5,501   5,501     Current portion of operating lease obligations   5,501   5,501     Current portion of innace lease obligations   5,501   5,501     Current portion of operating lease obligations   5,501   5,501     Current portion of defermance lease obligations   5,501   5,501     Current portion of defermance lease obligations   5,501   5,501     Current portion of defermance lease  |   |                      |         |    |   |
| Prepaid expenses and other current assets         11,109         8,492           Dervative assets         293,792         20,878           Operating lease right-of-us assets         28,677         26,567           Land, property and equipment, net         329,191         298,088           Long-term portion of restricted cash         4000         4000           Notes receivable and other long-term assets, net         31,622         28,453           Long-term portion of derivative assets, related party         26,305         25,985           Goodwill         46,328         63,230           Interpretation of the relative assets, related party         77,708         65,70           Investments in other entities         26,305         25,985           Goodwill         46,328         64,328           Interpretation of derivative assets, related party         5,777,085         663,400           Current portion of debt         \$ 5,6013         \$ 6,126           Current portion of peritang lease obligations         615         96,4           Current portion of perating lease obligations         615         96,4           Accounts payable         27,36         17,081           Account payable         27,36         17,081           Accounting teach portion of opera   | Other receivables                                     |                      |         |    |   |
| Derivative assets, related party   |   |                      |         |    |   |
| Total current assets   293,792   208,782   265,752   2 |   |                      | 11,109  |    | 8,492                                   |
| Operating lease right-of-use assets         28,627         29,85,88           Land, property and equipment, net         32,312         298,88           Long-term portion of restricted eash         4,000         4,000           Notes receivable and other long-term assets, net         3,270         6,570           Long-term portion of derivative assets, related party         6,305         25,985           Goodwill         64,328         6,328           Investments in other entities         6,229         6,270           Total assets         5,777,085         5,600           Total assets, net         1,229         6,270           Total assets         5,770,085         5,600           Current portion of Gebt         5,610         5,610           Current portion of finance lease obligations         6,15         6,64           Current portion of operating lease obligations         3,359         3,189           Accounts payable         6,697         5,020           Accounts payable         6,697         5,020           Deferred revenue         1,24         2,20           Deferred revenue         1,24         2,20           Deferred revenue  | Derivative assets, related party                      |                      |         |    |   |
| Land, property and equipment, net         33,912         298,088           Long-term protin or frestricted cash         4,000         4,000           Notes receivable and other long-term assets, net         31,622         28,433           Long-term protin or derivative assets, related party         26,305         25,935           Investments in other entities         64,328         64,328           Coodwill         64,328         64,328           Intangible assets, net         1,229         627           Total assets         5,601         5,770,855         663,400           Lisabilities and Stockholders' Equity         8,56,13         5,126           Current portion of debt         5,56,13         5,126           Current portion of finance lease obligations         615         964           Accrued liabilities         67,697         50,202           Current portion of operating lease obligations         67,697         50,202           Accrued liabilities         6,76,97         50,202           Deferred revenue         7,338         1,720           Derivative liabilities, related party         164         —           Long-term protion of of finance lease obligations         2,715         2,275           Long-term protion o   | Total current assets                                  |                      | 293,792 |    | 208,782                                 |
| Dong-ferm portion of restricted eash   | Operating lease right-of-use assets                   |                      | 28,627  |    | 26,567                                  |
| Long-term portion of restricted cashs         4,000         4,000           Notes receivable and other long-term assets, net         31,622         28,485           Long-term portion of derivative assets, related party         6,570         25,985           Goodwill         64,328         64,328           Intensification in other entities         1,229         62,77           For Total assets         5,777,085         5,600           Intensifications         5,777,085         5,600           Current portion of debt         \$ 5,610         \$ 5,610           Current portion of finance lease obligations         615         964           Current portion of operating lease obligations         61,59         964           Accounts payable         2,7,376         17,081           Accounts payable         27,376         17,081           Accounts payable         67,697         50,202           Derivative liabilities, related party         164         17           Total current liabilities         162,56         79,282           Long-term portion of finance lease obligations         3,387         2,904           Long-term portion of porting lease obligations         2,175         2,727           Long-term portion of porting lease obligations         2,206 </td <td>Land, property and equipment, net</td> <td></td> <td>323,912</td> <td></td> <td>298,088</td>   | Land, property and equipment, net                     |                      | 323,912 |    | 298,088                                 |
| Despiration of derivative assets, related party  | Long-term portion of restricted cash                  |                      | 4,000   |    | 4,000                                   |
| Investments in other entities  |   |                      | 31,622  |    | 28,453                                  |
| Investments in other entities  | Long-term portion of derivative assets, related party |                      | 3,270   |    | 6,570                                   |
| Intangible assets, net         1,229         6277           Total assets         1,229         63,400           Current Jabilities           Current portion of debt         \$ 56,013         \$ 6,126           Current portion of perating lease obligations         615         964           Current portion of operating lease obligations         3,359         3,189           Accounts payable         27,376         17,081           Accrued liabilities         67,697         50,202           Deferred revenue         7,338         1,720           Defrivative liabilities, related party         164            Total current liabilities         162,562         79,282           Long-term portion of finance lease obligations         32,872         29,047           Total current liabilities         26,206         24,008           Long-term portion of finance lease obligations         26,206         24,008           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         29,701         4,867           Total liabilities         234,056         139,931           Common stock, 50,0000 par value. 304,000,000 shares authorized; no shares issued and outstanding as of December 31,  |   |                      | 26,305  |    | 25,985                                  |
| Intangible assets, net         1,229         6277           Total assets         1,229         63,400           Current Jabilities           Current portion of debt         \$ 56,013         \$ 6,126           Current portion of perating lease obligations         615         964           Current portion of operating lease obligations         3,359         3,189           Accounts payable         27,376         17,081           Accrued liabilities         67,697         50,202           Deferred revenue         7,338         1,720           Defrivative liabilities, related party         164            Total current liabilities         162,562         79,282           Long-term portion of finance lease obligations         32,872         29,047           Total current liabilities         26,206         24,008           Long-term portion of finance lease obligations         26,206         24,008           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         29,701         4,867           Total liabilities         234,056         139,931           Common stock, 50,0000 par value. 304,000,000 shares authorized; no shares issued and outstanding as of December 31,  | Goodwill  |                      | 64.328  |    | 64.328                                  |
| Current liabilities   Current portion of debt   S   56,013   S   6,126   | Intangible assets, net                                |                      |         |    |   |
| Current liabilities   Current portion of debt   S   56,013   S   6,126   | Total assets  | \$                   | 777.085 | S  | 663,400                                 |
| Current portion of debt         \$ 56,013         \$ 6,126           Current portion of finance lease obligations         615         964           Current portion of operating lease obligations         3,359         3,189           Accounts payable         27,376         17,081           Accounts payable         67,697         50,202           Petred revenue         7,338         1,720           Defivative liabilities, related party         164         —           Total current liabilities         162,562         79,282           Long-term portion of debt         32,872         29,047           Long-term portion of finance lease obligations         2,715         2,727           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         9,701         4,867           Total liabilities         9,701         4,867           Total liabilities         9,701         4,867           Total liabilities         234,056         139,931           Total liabilities         9,701         4,867           Total liabilities         234,056         139,931           Total liabilities         20         20           Commitments and contingencies         2 <td>Liabilities and Stockholders' Fauity</td> <td></td> <td>777,000</td> <td>_</td> <td>***************************************</td>  | Liabilities and Stockholders' Fauity                  |                      | 777,000 | _  | *************************************** |
| Current portion of debt         \$ 56,013         \$ 6,126           Current portion of finance lease obligations         615         964           Current portion of operating lease obligations         3,359         3,189           Accounts payable         27,376         17,081           Accrued liabilities         67,697         50,202           Deferred revenue         7,338         1,720           Derivative liabilities, related party         164         -           Total current liabilities         162,562         79,282           Long-term portion of debt         32,872         29,047           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         9,701         4,867           Total liabilities         23,405         139,931           Commitments and contingencies         234,056         139,931           Stockholders' equity         -         -           Preferred stock, \$0,0001 par value. 1,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,40           Accumulated officit         (688,232)         (675,535)   |   |                      |         |    |   |
| Current portion of finance lease obligations         3,359         3,189           Current portion of operating lease obligations         3,359         3,189           Accounts payable         27,376         17,081           Accounts payable         67,697         50,202           Deferred revenue         7,338         1,720           Derivative liabilities         164         —           Total current liabilities         162,562         79,282           Long-term portion of debt         32,872         29,047           Long-term portion of finance lease obligations         2,715         2,727           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         39,701         4,867           Total liabilities         234,056         139,931           Commitments and contingencies         234,056         139,931           Stockholders' equity:         Preferred stock, \$0,0001 par value. 1,000,000 shares authorized; no shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         —         —           Preferred stock, \$0,0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional p   |   | e ·                  | 56.012  | •  | 6 126                                   |
| Current portion of operating lease obligations       3,359       3,189         Accounts payable       27,376       17,081         Accrued liabilities       67,697       50,202         Deferred revenue       7,338       1,720         Derivative liabilities, related party       164       —         Total current liabilities       162,562       79,282         Long-term portion of debt       32,872       29,047         Long-term portion of perating lease obligations       2,715       2,727         Long-term portion of operating lease obligations       26,206       24,008         Other long-term liabilities       9,701       4,867         Total liabilities       234,056       139,931         Commitments and contingencies       5       139,931         Stockholders' equity:       Preferred stock, \$0.0001 par value. 1,000,000 shares authorized; no shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively       —       —         Common stock, \$0.0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively       20       20         Additional paid-in capital       1,203,186       1,191,140         Accumulated other comprehensive loss       (668,232)       (675,535)     <  |   | J                    |         | J  |   |
| Accounts payable         27,376         17,081           Accrued liabilities         67,697         50,202           Deferred revenue         7,338         1,720           Derivative liabilities, related party         164         —           Total current liabilities         162,562         79,282           Long-term portion of debt         32,872         29,047           Long-term portion of finance lease obligations         2,715         2,727           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         9,701         4,867           Total liabilities         234,056         139,931           Commitments and contingencies         234,056         139,931           Stockholders' equity:         Preferred stock, \$0,0001 par value. 1,000,000 shares authorized; no shares issued and outstanding         —         —           Common stock, \$0,0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,140         1,203,186         1,191,140           Accumulated deficit         (668,232)         (675,535)         (675,535)         (1,566)         (  |   |                      |         |    |   |
| Accrued liabilities         67,697         50,202           Deferred revenue         7,338         1,720           Derivative liabilities, related party         164         —           Total current liabilities         162,562         79,282           Long-term portion of fibrance lease obligations         2,715         2,727           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         9,701         4,867           Total liabilities         234,056         139,931           Commitments and contingencies         234,056         139,931           Stockholders' equity:         Preferred stock, \$0,0001 par value. 1,000,000 shares authorized; no shares issued and outstanding         —         —           Common stock, \$0,0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,140           Accumulated deficit         (668,232)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp, stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary   |   |                      |         |    |   |
| Deferred revenue         7,338         1,720           Derivative liabilities, related party         164            Total current liabilities         162,562         79,282           Long-term portion of debt         32,872         29,047           Long-term portion of poperating lease obligations         2,715         2,727           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         9,701         4,867           Total liabilities         234,056         139,931           Commitments and contingencies         -         -           Stockholders' equity:         -         -           Preferred stock, \$0,0001 par value. 1,000,000 shares authorized; no shares issued and outstanding         -         -           Common stock, \$0,0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,140           Accumulated deficit         (668,232)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp, stockholders' equity533,408         513,834   |   |                      |         |    |   |
| Derivative liabilities, related party  |   |                      |         |    |   |
| Total current liabilities  |   |                      |         |    | 1,720                                   |
| Long-term portion of debt         32,872         29,047           Long-term portion of finance lease obligations         2,715         2,727           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         9,701         4,867           Total liabilities         234,056         139,931           Commitments and contingencies         5000000000000000000000000000000000000  |   |                      |         |    | 70.202                                  |
| Long-term portion of finance lease obligations         2,715         2,727           Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         9,701         4,867           Total liabilities         234,056         139,931           Commitments and contingencies         5         130,931           Stockholders' equity:         -         -           Preferred stock, \$0,0001 par value. 1,000,000 shares authorized; no shares issued and outstanding         -         -           Common stock, \$0.0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,140         1,203,186         1,191,140           Accumulated deficit         (668,232)         (675,535)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469   |   |                      |         |    |   |
| Long-term portion of operating lease obligations         26,206         24,008           Other long-term liabilities         9,701         4,867           Total liabilities         234,056         139,931           Commitments and contingencies         ****           Stockholders' equity:         ****           Preferred stock, \$0.0001 par value. 1,000,000 shares authorized; no shares issued and outstanding         -         -           Common stock, \$0.0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,201,400         1,191,140           Accumulated deficit         (668,232)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp, stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9621         9,635           Total stockholders' equity         543,029         523,469   |   |                      |         |    |   |
| Other long-term liabilities         9,701         4,867           Total liabilities         234,056         139,931           Commitments and contingencies         5000000         30,000         139,931           Stockholders' equity:         Preferred stock, \$0.0001 par value. 1,000,000 shares authorized; no shares issued and outstanding         —         —           Common stock, \$0.0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,140         1,191,140           Accumulated deficit         (668,322)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469  |   |                      |         |    |   |
| Total liabilities   234,056   139,931  |   |                      |         |    |   |
| Commitments and contingencies           Stockholders' equity:           Preferred stock, \$0.0001 par value. 1,000,000 shares authorized; no shares issued and outstanding         —         —           Common stock, \$0.0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         (668,232)         (675,535)           Accumulated deficit         (668,232)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469   |   |                      |         |    |   |
| Stockholders' equity:         —         —           Preferred stock, \$0.0001 par value. 1,000,000 shares authorized; no shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,140           Accumulated deficit         (668,232)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469   |   |                      | 234,056 |    | 139,931                                 |
| Preferred stock, \$0.0001 par value. 1,000,000 shares authorized; no shares issued and outstanding 2 Common stock, \$0.0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively 20 Additional paid-in capital 1,203,186 1,191,140 Accumulated deficit (668,232) (675,535) (1,566) (1,791) Total Clean Energy Fuels Corp. stockholders' equity 533,408 513,834 Noncontrolling interest in subsidiary 9,621 9,635 Total stockholders' equity 543,029 523,469 523,469   |   |                      |         |    |   |
| Common stock, \$0.0001 par value. 304,000,000 shares authorized; 204,723,055 shares and 198,412,898 shares issued and outstanding as of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,140           Accumulated deficit         (668,232)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469  |   |                      |         |    |   |
| of December 31, 2019 and September 30, 2020, respectively         20         20           Additional paid-in capital         1,203,186         1,191,140           Accumulated deficit         (668,232)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469   |   |                      | _       |    | _                                       |
| Additional paid-in capital     1,203,186     1,191,140       Accumulated deficit     (668,232)     (675,535)       Accumulated other comprehensive loss     (1,566)     (1,791)       Total Clean Energy Fuels Corp. stockholders' equity     533,408     513,834       Noncontrolling interest in subsidiary     9,621     9,635       Total stockholders' equity     543,029     523,469   |   |                      | 20      |    | 20                                      |
| Accumulated deficit         (668,232)         (675,535)           Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469  |   |                      |         |    |   |
| Accumulated other comprehensive loss         (1,566)         (1,791)           Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469  |   |                      |         |    |   |
| Total Clean Energy Fuels Corp. stockholders' equity         533,408         513,834           Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469   |   |                      |         |    |   |
| Noncontrolling interest in subsidiary         9,621         9,635           Total stockholders' equity         543,029         523,469   |   |                      |         |    |   |
| Total stockholders' equity 543,029 523,469   |   |                      |         |    |   |
|  |   |                      |         |    |   |
| Total liabilities and stockholders' equity \$ 777,085 \$ 663,400   |   |                      |         |    |   |
|  | Total liabilities and stockholders' equity            | \$                   | 777,085 | \$ | 663,400                                 |

### Clean Energy Fuels Corp. and Subsidiaries

# **Condensed Consolidated Statements of Operations**

# (In thousands, except share and per share data; Unaudited)

|  |    | Three Moi<br>Septem |    | Nine Months Ended<br>September 30, |    |             |    |             |
|--|----|---------------------|----|------------------------------------|----|-------------|----|-------------|
|  |    | 2019                |    | 2020                               |    | 2019        |    | 2020        |
| Revenue:   |    |                     |    |                                    |    |             |    |             |
| Product revenue  | \$ | 62,808              | \$ | 60,310                             | \$ | 190,947     | \$ | 186,438     |
| Service revenue  |    | 11,626              |    | 10,576                             |    | 33,503      |    | 30,328      |
| Total revenue  |    | 74,434              |    | 70,886                             |    | 224,450     |    | 216,766     |
| Operating expenses:  |    |                     |    |                                    |    |             |    |             |
| Cost of sales (exclusive of depreciation and amortization shown separately below): |    |                     |    |                                    |    |             |    |             |
| Product cost of sales  |    | 43,145              |    | 38,767                             |    | 137,696     |    | 118,494     |
| Service cost of sales  |    | 6,787               |    | 6,522                              |    | 18,674      |    | 18,280      |
| Change in fair value of derivative warrants  |    | (10)                |    | _                                  |    | 1,587       |    | (40)        |
| Selling, general and administrative  |    | 17,640              |    | 16,639                             |    | 54,007      |    | 51,790      |
| Depreciation and amortization  |    | 12,247              |    | 11,744                             |    | 37,331      |    | 35,718      |
| Total operating expenses   |    | 79,809              |    | 73,672                             |    | 249,295     |    | 224,242     |
| Operating loss   |    | (5,375)             |    | (2,786)                            |    | (24,845)    |    | (7,476)     |
| Interest expense   |    | (1,704)             |    | (1,009)                            |    | (5,437)     |    | (5,060)     |
| Interest income  |    | 560                 |    | 427                                |    | 1,707       |    | 1,081       |
| Other income, net  |    | 165                 |    | 919                                |    | 2,928       |    | 3,381       |
| Income (loss) from equity method investments                                       |    | 377                 |    | (11)                               |    | (123)       |    | (368)       |
| Loss before income taxes   |    | (5,977)             |    | (2,460)                            |    | (25,770)    |    | (8,442)     |
| Income tax expense   |    | (68)                |    | (79)                               |    | (194)       |    | (235)       |
| Net loss   |    | (6,045)             |    | (2,539)                            |    | (25,964)    |    | (8,677)     |
| Loss attributable to noncontrolling interest                                       |    | 1,711               |    | 268                                |    | 5,301       |    | 1,374       |
| Net loss attributable to Clean Energy Fuels Corp.                                  | \$ | (4,334)             | \$ | (2,271)                            | \$ | (20,663)    | \$ | (7,303)     |
| Net loss attributable to Clean Energy Fuels Corp. per share:                       |    |                     |    |                                    |    |             |    |             |
| Basic and diluted  | \$ | (0.02)              | \$ | (0.01)                             | \$ | (0.10)      | \$ | (0.04)      |
| Weighted-average common shares outstanding:  | _  |                     | _  |                                    | _  |             | _  | <u> </u>    |
| Basic and diluted  |    | 204,712,888         | _  | 198,785,394                        |    | 204,522,984 |    | 201,472,851 |